

Heidi Almodovar, DNP, APRN, CPNP-AC/PC, TCRN, CPHQ

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Curriculum Vitae

Education

University of South Florida Tampa, FL Doctor of Nursing Practice GPA-3.94	01/2021-08/2022
University of Colorado Health Sciences Center Denver, CO Master of Science in Nursing Pediatric Nurse Practitioner GPA-3.995	01/1998-05/2000
University of Iowa College of Nursing Iowa City, IA Bachelor of Science in Nursing GPA-3.4	09/1989-12/1993

Licensure

Prescriptive Authority (LA) #238220	12/2024- present
Advanced Practice Registered Nurse/Registered Nurse (LA) #238220; expiration 01/31/2027	11/2024- present
Registered Nurse (Multistate) #9430709; expiration 04/30/2025	04/2023- present
Advanced Practice Registered Nurse/Registered Nurse (FL) #9430709; expiration 04/30/2025	04/2016- present
Registered Nurse (NY) #773000; expiration 07/2025	06/2019- present
Advanced Practice Registered Nurse/Registered Nurse (MA) #272601	10/2006- present
Advanced Practice Registered Nurse (CO) #112249	08/2000-09/2007

Registered Nurse (CO) 08/1996-09/2007
#112249

Registered Nurse (IA) 03/1994-04/1999
#090733

Certifications

Certified Professional in Healthcare Quality (CPHQ)	03/2025 - present
Trauma Certified Registered Nurse (TCRN) #7010369	09/2019- present
Certified Acute Care Pediatric Nurse Practitioner #20000326	05/2005- present
Certified Primary Care Pediatric Nurse Practitioner 20050394	08/2000- present
Certified Child Passenger Safety Technician #T893710	09/01/2021- 09/2023
Advanced Trauma Life Support (Audit)	09/2010
Trauma Nursing Core Course Certification	08/2000
Emergency Nurse Pediatric Certification (Instructor)	06/1999 03/2002-2006
Pediatric Advanced Life Support (PALS) Certification (PALS Instructor)	04/1995- 10/2023 06/2002-06/2008
Basic Life Support	01/1994-present

Professional Experience

04/01/2025 – present Boston Children's Hospital Boston, MA

Senior Clinical Quality Improvement Specialist- Trauma Center

- Acutely appraise the existing pediatric trauma literature to establish and implement the best evidence for practice and develop Clinical Practice Guidelines (CPG's) accordingly.
- Evaluate current trauma care delivery approaches and identify practice gaps and areas for improvement (trauma units with high level of incident reports, suboptimal outcomes with current trauma audit filters, staff/patient/family dissatisfaction, poor Press Ganey scores).

- Provide expertise in design, development, analysis and dissemination of new knowledge and the use of evidence to guide and support clinical practice.
- Promote the dissemination of findings from nursing research, EBP and QI projects at local, national, and international forums and through professional publications.
- Encourage and assist trauma multidisciplinary partners to utilize the trauma registry as a rich resource for research. Support grant applications, publication development and IRB submissions for those partners.
- Collaborate with other pediatric trauma centers and educational institutions for multi-site research opportunities.
- Collects, analyzes and trends data, and reports on patient outcomes, QI indicators and variance data to improve trauma patient care process and outcomes.
- In collaboration with hospital-wide and unit leadership, legal, QI/QPS, and risk management teams, investigate breaches in expected trauma quality of care and cost-ineffective care.
- Utilize systematic methods to critically evaluate and measure effectiveness of new trauma care delivery approaches.
- Actively engage, inform, and educate nursing staff and inter-disciplinary partners about exposed practice gaps and plan for new practice initiatives.
- Engage nursing at every stage of the process to integrate, mentor and model professional nursing practice.
- Takes leadership role in the preparation for ACS/DOH verification/designation site visits.

12/2024- 07/01/2025

Children's Hospital of New Orleans

New Orleans, LA

Pediatric Trauma Nurse Practitioner and Nurse Scientist

- Acutely appraise the existing pediatric trauma literature to establish and implement the best evidence for practice and develop Clinical Practice Guidelines (CPG's) accordingly.
- Evaluate current trauma care delivery approaches and identify practice gaps and areas for improvement (trauma units with high level of incident reports, suboptimal outcomes with current trauma audit filters, staff/patient/family dissatisfaction, poor Press Ganey scores).
- Provide expertise in design, development, analysis and dissemination of new knowledge and the use of evidence to guide and support clinical practice.
- Promote the dissemination of findings from nursing research, EBP and QI projects at local, national, and international forums and through professional publications.
- Encourage and assist trauma multidisciplinary partners to utilize the trauma registry as a rich resource for research. Support grant applications, publication development and IRB submissions for those partners.
- Collaborate with other pediatric trauma centers and educational institutions for multi-site research opportunities.
- Collects, analyzes and trends data, and reports on patient outcomes, QI indicators and variance data to improve trauma patient care process and outcomes.

- In collaboration with hospital-wide and unit leadership, legal, QI/QPS, and risk management teams, investigate breaches in expected trauma quality of care and cost-ineffective care.
- Utilize systematic methods to critically evaluate and measure effectiveness of new trauma care delivery approaches.
- Actively engage, inform, and educate nursing staff and inter-disciplinary partners about exposed practice gaps and plan for new practice initiatives.
- Engage nursing at every stage of the process to integrate, mentor and model professional nursing practice.
- Takes leadership role in the preparation for ACS/DOH verification/designation site visits.

10/01/23-11/01/2024

Boston Children's Hospital

Boston, MA

Pediatric Trauma Nurse Practitioner Consultant

- Support the Trauma Center in preparation for ACS survey
- Special projects- PI/QI/Research

06/18 - present

Camp Chipinaw

Swan Lake, NY

Summer Camp Nurse

- Oversee the health and wellness of 700 campers and 300 staff for 7 weeks
- Provide medical attention to campers and staff with minor acute illness and injuries
- Oversee a 48-bed infirmary
- Distribute and record camper medications
- Maintain Health Center record and medical forms
- Communicate with Camp Directors and Counselors about camper health concerns
- Act as a liaison with local doctors, hospitals, and pharmacies

8/2021-8/2022

University of South Florida

Tampa, FL

Doctor of Nursing Practice- 550 clinical hours at Holtz Children's Hospital- Miami, FL

- Creation, implementation, evaluation, and sustainability of quality improvement project, "Standardizing Child Passenger Safety Screening in the Emergency Department"
- Outcome of project: A standardized approach to CPS screening in the Emergency Department increased referrals to a pediatric injury prevention coalition and improved education and access to child safety seats

10/19-1/20

US Department of State

Tampa, FL

Trauma Symposium in association with Boston Children's Hospital and Brigham and Women's Hospital. CAMLS - Center For Advanced Medical Learning And Simulation.

Course Development and Invited Faculty-- Pediatric Musculoskeletal Sessions

- Trauma Skills Station training
- Pediatric Trauma Simulation training
- Pediatric Trauma Simulation Debriefing training
- Crisis Resource Management Principles and Team Dynamics training

10/19-3/20 Nicklaus Children's Hospital Miami, FL
Staff Nurse in the Cardiac Care Center and Emergency Department while awaiting role as APRN

- Plans, implements, and documents the plan of care in collaboration with the other disciplines and services to assure safe and efficient care.
- Follows physician's orders, administers, and reconstitutes medications when needed. Adheres to six rights of medication administration per medication administration policy.
- Collaborates and rounds with a multi-disciplinary team in daily care planning rounds, as appropriate, and fosters a Family Centered Care Environment.
- Provides superior patient care by meeting attendance & communication standards.
- Completes all nursing multi-system assessment that includes head to toe, vitals, dressing changes, suction, feeding, bathing, and repositioning.

03/10/07/15 Boston Children's Hospital Boston, MA
Trauma Nurse Practitioner- Department of Surgery

- Manage a caseload of complex pediatric trauma patients in the ED, ICU, on the floor and in clinic
- Respond to trauma team activations in the Emergency Department and perform primary and secondary surveys
- Provide continuity of care for pediatric trauma patients throughout the continuum of care
- Serve as an advanced clinical and educational consultant to colleagues inside and outside of Boston Children's Hospital and the greater community
- Weekly participation in patient review
- Real-time assessment of quality improvement and patient safety outcomes; reporting to leadership and inclusion in trauma data registry
- Responsible for presenting clinical and operational successes and challenges of the Trauma Program to hospital leadership at quarterly executive meetings
- Develop clinical pathway guidelines for pediatric trauma patients and lead the implementation and monitoring of compliance
- Translate research and evidence-based practice to the bedside
- Involved in pediatric injury prevention and outreach education initiatives
- Helped prepare for and successfully pass two American College of Surgeon (ACS) Trauma Site Surveys
- Faculty for SIMPeds Trauma Simulation and Crisis Resource Management Training

- Effective relationship management skills and ability to build successful collaborations across programs and multidisciplinary teams

02/03-06/06

The Children's Hospital

Denver, CO

Nurse Practitioner for Trauma Services- Department of Surgery

- Manage a caseload of complex pediatric trauma patients in the ED, ICU, on the floor and in clinic
- Provide continuity of care for pediatric trauma patients throughout the continuum of care
- Respond to trauma team activations in the Emergency Department and perform primary and secondary surveys
- Serve as an advanced clinical and educational consultant to colleagues inside and outside of Denver Children's Hospital and the greater community
- Works closely with ED, PICU, and floor staff to identify opportunities for improvement with trauma patient care and incorporate these ideas into QI projects utilizing the PDSA cycle
- Actively involved in weekly trauma PI/QA/QI
- Member of the Child Protection Team Advisory Council
- Incorporate current evidence-based practice and research findings into clinical practice
- Helped prepare for and successfully pass two American College of Surgeon (ACS) Trauma Site Surveys

01/01-02/03

The Children's Hospital of Denver

Denver, CO

Clinical Nurse Specialist- Emergency Department

- Act as a resource and clinical expert to staff members for complicated, acutely ill, and traumatically injured children
- Incorporate current evidence-based practice and research findings into clinical practice
- Responsible for educating and ensuring clinical expertise in clinical staff's practice
- Participate in house-wide and community-wide committees as a representative voice from the ED (trauma, research, APN board, Rocky Mountain Injury Prevention, Child Protection Team)
- Provide outreach education to referring PCP's and Emergency Departments regarding pediatric emergency care
- Create a process with senior RN staff and clinical coordinators to perform chart review, do literature reviews on current best practice guidelines, and implement changes to practice utilizing the PDSA cycle to ensure quality patient outcomes
- Involved in teaching ENPC, PALS, house-wide and ED skills day
- Incorporate current evidence-based practice and research findings into clinical practice
- Foster staff's education and aid them in reaching their professional goals
- Serve as a change agent within the ED

09/98-05/00 University of Colorado Health Sciences Center Denver, CO.

Pediatric Nurse Practitioner Student- 680 clinical hours

- Provide expert health care to children from birth through young adulthood, meeting their specialized physiologic, anatomic, and psychological needs
- Develop in-depth knowledge and experience in pediatric primary health care
- Master well child care and the prevention and management of common pediatric acute illnesses and chronic conditions
- Assess, diagnose and treat, referring when necessary

08/99-01/01 The Children's Hospital of Denver Denver, CO.

Registered Nurse- Emergency Department Clinical Coordinator and Staff Nurse, Clinical Nurse IV

- Responsible as charge nurse for a 24-bed emergency department and Level 1 Pediatric Trauma Center
- Serve as supervisor and mentor for over 60 staff members
- Provide nursing care to a wide variety of pediatric patients
- Responsible for referral intakes from EMS, outlying PCP's and hospitals in the region
- Serve on the education committee and trauma OI committee for the department

03/96-08/99 The Children's Hospital of Denver Denver, CO.

Registered Nurse- Cardiac Transplant Coordinator, Clinical Nurse IV

- Responsible for comprehensive management of 120 cardiac transplant patients, including detailed H&P, laboratory interpretation, review of medications, adjustment of immunosuppression and cardiac medications
- Conduct daily rounds on patients in the ICU and on the floor
- Manage patients in clinic
- Collaborate with a multidisciplinary team to provide expert case management and concierge level care
- Provide local, regional, and national professional education about cardiac transplantation
- Develop and review programmatic goals and protocols
- Facilitate interdisciplinary transplant rounds, monthly M & M conference and QA meetings

01/95-03/96 University of Iowa Hospital and Clinics Iowa City, Ia.

Registered Nurse/Charge Nurse- Pediatric Intensive Care Unit and Transport

- Responsible for the care of critically ill patients during transport from other facilities and in the Pediatric Intensive Care Unit, a Level I trauma center
- Administrative responsibilities including nurse/patient assignments and responding to all pediatric code situations in the hospital

- Care for children with varied cardiopulmonary conditions
- Charge nurse responsibilities including nurse/patient assignments, and serving as a resource to other nursing colleagues
- Committee Chairman for OSHA standards review
- Served as a preceptor for new staff

Appointments

2025- present	Pediatric Trauma Society Research Committee
2025- present	Society of Trauma Nurses TraumaCon 2026 Planning Committee
2024- present	Society of Trauma Nurses Pediatric Evidence-Based Practice Committee
2024- present	Journal of Trauma Nursing Peer Reviewer
2023-present	Society of Trauma Nurses Research Committee
2012-2015	Boston Children's Hospital Boston, MA Boston Children's Hospital Faculty for Pediatric Simulation (SIMPeds), Crisis Resource Management, and Team Dynamics Training Instructor
2010-2015	Boston College Boston, MA Affiliate Faculty- Pediatric Nurse Practitioner Preceptor and Lecturer
2010-2015	Northeastern University Boston, MA Affiliate Faculty- Pediatric Nurse Practitioner Preceptor and Lecturer
2010-2015	Boston Children's Hospital Boston, MA Facilitator- Trauma Nurse Leader Committee Member- Trauma Center Performance Improvement Committee Member- Trauma Center Multidisciplinary Executive Committee
2001-2006	Children's Hospital of Denver Denver, CO Member- Trauma Program Performance Committee Member- Trauma Quality Improvement Committee Member- Disaster Preparedness Executive Council
2000-2006	Regis University Denver, CO Affiliate Faculty- Pediatric Nurse Practitioner Preceptor and Lecturer
1999-2006	University of Colorado Health Sciences Center Denver, CO Affiliate Faculty- Pediatric Nurse Practitioner Preceptor and Lecturer

Memberships

2025- present	National Association for Healthcare Quality
2021-present	Pediatric Trauma Society
2020-present	Sigma Theta Tau International Nursing Honor Society
2020-present	National Association of Pediatric Nurse Practitioners Member (national chapter)- Acute Care SIG; Injury, Prevention and Education SIG
2004- present	Society of Trauma Nurses Advanced Practice Council
2004- present	Society of Trauma Nurses Pediatric SIG
2011-2016	Pediatric Trauma Society
1999-2003	Emergency Nurses Association- ENPC Instructor/Pediatric Sub-Committee Member
1998-2006	National Association of Pediatric Nurse Associates & Practitioners Board Member (local chapter) and Member (national chapter)- Acute Care SIG; Injury, Prevention and Education SIG
1997-1999	Society of Pediatric Nursing (local and national chapters)
1993-2013	Sigma Theta Tau International Nursing Honor Society

Honors/Awards

“Excellence in Professional Service”- University of South Florida DNP program- 2022
Awarded to a student who has transcended the standard expectations of professional service in their program. This award recognizes excellence in the quality of care to patients, collaboration with colleagues, and dedication to upholding the values of respect and integrity.

“Consistently Above and Beyond”- Boston Children’s Hospital- 2014

“Nursing Leadership Award”- Boston Children’s Hospital- 2013

“The Most Innovative Staff Member”- Boston Children’s Hospital- 2011

“Outstanding Lecture in Nursing Care of Children and Adolescents”- University of Colorado School of Nursing- 2006

“Society of Pediatric Nursing Excellence in Advanced Practice”- University of Colorado Health Sciences Center- 2005

“Excellence in Classroom Teaching”- University of Colorado School of Nursing- 2005

“Excellence in Classroom Teaching”- University of Colorado School of Nursing- 2004

“Most Supportive and Nurturing to New Staff”- Denver Children’s Hospital- 2003

“Excellence in Teaching ENPC”- Denver Children’s Hospital- 2002

Research Participation

“A Standardized Approach to Child Passenger Safety Screening in the Emergency Department”- Abstract Poster Presentation at UHealth/Jackson Health System Quality Improvement Showcase- May 2022

“Splenic Preservation in the Pediatric Patient: A Retrospective Analysis”- 2010 to 2015

“A Profile of Pediatric Emergency Department Recidivism”- 2003 to 2005

“Energy Expenditure, Nutrient Balance and Fluid Status in Infants with Hypoplastic Left Heart Syndrome (HLHS).” - 1997 to 1999

“Mycophenolic Acid (MPA) Levels in Pediatric Heart Transplant Recipients Receiving Mycophenolate Mofetil”- 1999

“Cost and Clinical Outcome: Home Management of Infants with HLHS- 1996 to 1999

Publications

Almodovar, H., Cardy, C., & Thorson, C. (2023). Standardizing child passenger safety screening in the emergency department: A Quality Improvement Study. *Journal of Trauma Nursing*. 30(3), 177-185.

Almodovar, H., Cardy, C., & Thorson, C. (2022, December 2-4). *A standardized approach to child passenger safety screening in the emergency department* [Conference presentation abstract]. Forging new frontiers. Keeping all kids safe: Equity in injury prevention & addressing injuries during covid. 27th annual Injury Free Coalition for Kids conference, Ft. Lauderdale, FL, United States.

Bairdain, S., Litman. H.J., Troy, M., McMahon, M., **Almodovar, H.**, Zurakowski, D., &

Mooney, D. P. (2014). Twenty years of splenic preservation at a level 1 pediatric trauma center. *Journal of Pediatric Surgery*, 50(5), 864-8.

Dipchand, A. I., Pietra, B. A., **Rosebrook-Bicknell, H.L., (now Almodovar)**, & Boucek, M. M.,(2001). Mycophenolic acid (MPA) levels in pediatric heart transplant recipients receiving mycophenolate mofetil. *Journal of Heart Lung Transplant*, 20(10), 1035-43.

LeDuc, K. **Rosebrook, H., (now Almodovar)**, Rannie, M., & Gao, D. (2006). Pediatric emergency department recidivism: Demographic characteristics and diagnostic predictors. *Journal of Emergency Nursing*, 32(2), 131-8.

Formal Presentations

06/18/25 "A Standardized Approach to Child Passenger Safety Screening in the Emergency Department" Society of Trauma Nurses Webinar.

12/2/22 "A Standardized Approach to Child Passenger Safety Screening in the Emergency Department"- Oral and Poster Presentations accepted. 27th Annual Injury Free Coalition for Kids Conference. Ft. Lauderdale, FL

06/19/22 "A Standardized Approach to Child Passenger Safety Screening in the Emergency Department"- Abstract Poster Presentation at UHealth/Jackson Health System Quality Improvement Showcase. Miami, FL

01/20 US Department of State Trauma Symposium in association with Boston Children's Hospital and Brigham and Women's Hospital. Tampa, FL
Faculty Presenter:
Pediatric musculoskeletal sessions
Trauma skills station training
Pediatric trauma simulation training
Pediatric trauma simulation debriefing training
Crisis resource management principles training
Team dynamics training

02/16 Society of Trauma Nurses Leadership Webinar
Faculty presenter- "Striving for Excellence in Trauma Care"

10/15 Oregon Health Sciences University 2015 Fall Trauma Nursing Conference.
Portland, OR
Keynote speaker- "Striving for Excellence in Trauma Care"
Faculty presenter- "Pediatric Abdominal Trauma"
Faculty presenter- "Pediatric Case Reviews: Test Your Knowledge"

05/14 9th Annual Massachusetts Nursing Association Nursing Conference. Boston, MA

Faculty presenter-“Pediatric Abdominal Trauma: Evaluation, Management and Emerging Therapies”

11/13 Boston Children’s Hospital Faculty presenter-“The ABCs and 123’s of Pediatric Traumatic Injuries for Trauma Nurse Leaders.” Boston, MA

04/13 Society of Trauma Nurses National Conference
Faculty presenter- “Injury Prevention for Our Youth in the 21st Century: Bullying and Cyber-bullying.” Las Vegas, NV

01/13 Boston Children’s Hospital Pediatric Lecture Series
Faculty presenter-“Pediatric Abdominal Trauma.” Waltham, MA

05/11 Catholic Medical Center Boston, MA
Faculty presenter- “Considerations in Managing Pediatric Traumatic Injuries”

11/11 Focus EMS 2011. Boston, MA
Faculty presenter- “The ABCs and 123s of Pediatric Trauma”

11/10 Focus EMS 2010. Boston, MA
Faculty presenter- “Special Populations- Pre-hospital Considerations in Managing Pediatric Trauma Patients.”

12/04 The Children’s Hospital Pediatric Trauma Conference. Denver, CO
Faculty presenter- “Family Presence at Resuscitation and Procedures”

09/03 2003 Pediatric O’Neil Conference. Denver, CO
Faculty presenter- Pediatric Pitter Patter” and “Unsolved Mysteries in the Emergency Department”

Presentations/Seminars to Staff RN’s, Residents, and Local Community

Monthly Seminars for the General Surgery NP’s and residents on the Pediatric Trauma Service. Boston Children’s Hospital- Boston, MA 2012-2015

Stop the Ouch- Red Flags for Inflicted Trauma- Evidence Based Practice Guideline Implementation. Boston Children’s Hospital- Boston, MA 2012-2015

Morbidity and Mortality Associated with Non-Operative Blunt Abdominal Trauma
Denver Children’s Hospital the Rocky Mountain Region- Denver, CO
05/2005-2006

Pediatric Trauma- Anatomic and Physiologic Differences
Denver Children’s Hospital the Rocky Mountain Region- Denver, CO 02/2003-2006

Pediatric Traumatic Injuries		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		05/2003-2006
Pediatric Cardiomyopathy		
“Rhythms in A Minor”		
“Pediatric DKA for Dummies”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		2002-2006
“Pediatric Emergency Millionaire”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		2002-2004
“Pediatric Trauma Case Studies- Pediatric Pitfalls”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		2000-2006
“Vasoactive Medications in the Pediatric Patient”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		1999-2006
“Cardiac Kids in Crisis”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		1998-2004
“Arrhythmias Before and Following Cardiac Transplant”		
Denver Children's Hospital- Denver, CO		1997-1998
“Acute and Long Term Consequences of Neonatal Heart Transplant”		
Denver Children's Hospital- Denver, CO		1997-1999
“Ethics and Contemporary Pediatric Care: Edge of Life Decision Making”		
Denver Children's Hospital- Denver, CO		1998-200
“Hypoplastic Left Heart Syndrome. Pre and Post Transplant Management”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		1997-1999
“Pediatric Cardiac Transplantation. Moving Into the Future”		
Denver Children's Hospital- Denver, CO		1997-1999
“Cardiovascular Assessment and Congenital Heart Disease”		
Denver Children's Hospital the Rocky Mountain Region- Denver, CO		1996-2004

Community Service

Board Member for the James and Betty Bush Family Foundation	2023-present
A collaboration of community partners to globally impact social issues through advocacy and civic engagement.	
Palmetto High School- Parent Volunteer	2018-present

Palmetto Middle School- Classroom Volunteer	2018-2023
Gulliver Preparatory School- Parent Representative	2018-2022
Shorecrest Preparatory School- Classroom Volunteer	2015-2018
St. Vincent De Paul Soup Kitchen St. Petersburg, FL Help support, provide fellowship, and serve meals to the homeless	2015-2018
Boston Children's Hospital- Injury Prevention/Outreach Education Production of injury prevention materials, participation in car seat safety programs, speaking engagements with the local media on pediatric trauma prevention topics, wrote injury prevention articles for local magazines, and presented at numerous conferences in an effort to educate the greater community on how to keep children free from injury.	2010 to 2015
Natick Public School District Natick, MA Served in the elementary school as a parent/classroom volunteer	2006-2015
Wellesley Congregational Church Wellesley, MA Youth Volunteer- served the children of the congregation through multiple modalities (Sunday school teacher, field-trip volunteer, special pageant coordinator, hosting meals in our home)	2006-2015
Denver Children's Hospital (now Children's Hospital of Colorado) Participation in multiple local "Safety Fairs," gave injury prevention presentations at local schools, presented at numerous conferences on pediatric trauma and injury prevention, and participated in "Safe Kids Coalition" events.	2003-2006